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Partner / Principal Consultant / Interim Manager

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With over 20 years of experience as a manager, managing director and shareholder of medium-sized companies with a focus on IT, Mr Uhrmacher not only has a seamless project history of successful projects, both in terms of responsibility and implementation, but also the necessary sensitivity required when dealing with stakeholders, employees and project partners.

He is currently focusing on management consulting with a focus on information security, project management and infrastructure management. In doing so, he applies his experience and certified knowledge.

Sectors

IT, Telecommunications, Finance

Personal data and skills

Country, year of birth	Germany, 1969
Education & training	Diplom-Informatiker (TH), Project Manager (PMI), Certified Scrum Master, Certified Project Owner, ISO 27001 Lead Auditor
Special knowledge & experience	Many years of experience in the development, reorganisation and management of organisational units, from projects and programmes, departments and divisions to companies, e.g. in the role of managing director of several companies
Security Frameworks	ISO 27001 inkl. ISO 27002 und ISO 27005; BSI-Grundschutz; NIST CSF; COBIT; MITRE ATT&CK; CIS Controls; GDPR
International experience	Many years of professional experience in international consulting companies, as well as project experience in international telecommunications companies. Development of an international active professional service organisation.
Languages	German, Englisch

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Mandates as Interim Manager / Consultant (a selection)

From - to	company sector	Projects / Main tasks Role
04/2023 – now	Telecommunication	<ul style="list-style-type: none"> • Risk assessments of an AI chatbot environment based on OpenAI as a central customer interface. Core aspects: <ul style="list-style-type: none"> ○ Linking a chat application with OpenAI with special consideration of PII data and aspects of the GDPR. ○ Analysis of a central user access management solution via a voice interface for several country organisations. ○ Analysis of a unified UI for different country organisations based on AWS functionality. ○ Analysing the Text2Speech interface based on IBM Watson and Microsoft Text 2 Speech. ○ Definition, scoping, commissioning, monitoring and evaluation of externally conducted penetration tests. ○ Expansion and application of the company's internal security framework, based on NIST CSF, ISO 27001, as well as BSI basic protection
10/2023 – 01/2024	SaaS (elastic.io GmbH)	<ul style="list-style-type: none"> • ISO 27001 monitoring audit as external CISO <ul style="list-style-type: none"> ○ Carrying out internal audits ○ Updating the Information Security Management System (ISMS) in accordance with ISO 27001 with modules from BSI basic protection ○ Creation of updated training material on the topics of Security Awareness, Security Policies, Introduction into ISMS, Basics of Secure Design, Development and Test and Operating Procedures ○ Updating the Training and Awareness Plan ○ Carrying out training courses ○ Preparation of the surveillance audit ○ Carrying out the surveillance audit ○ Control and monitoring of external service providers, e.g. for carrying out penetration tests. <p>Result: successful monitoring audit</p>
03/2021 – 03/2022	SaaS (elastic.io GmbH)	<ul style="list-style-type: none"> • Successful ISO 27001 certification <ul style="list-style-type: none"> ○ Project manager for the introduction of an Information Security Management System (ISMS) based on the ISO 27001 standard with modules from BSI basic protection ○ Development and introduction of the ISMS ○ Preparation of the GAP analysis for planning the implementation measures ○ Creation of the Statement of Applicability (SoA) ○ Creation of training material on the topics of security awareness, security policies, introduction to ISMS, basics of secure design, development and test and operating procedures ○ Preparation of a training and awareness plan ○ Carrying out training courses ○ Contracting external audits (document audit / penetration test) ○ Development of cyber risk management as a central

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		<ul style="list-style-type: none">control element<ul style="list-style-type: none">○ Organisation of the certification audit○ Carrying out the certification audit <p>Result: successful ISO 27001 certification</p>
09/2020 – 02/2022	SaaS (elastic.io GmbH)	<ul style="list-style-type: none">• Successful establishment of a profitable international professional service unit in the nearshore sector<ul style="list-style-type: none">○ Definition and evaluation of business cases○ Creation of requirement profiles○ Conducting job interviews.○ Negotiating with potential customers.
08/2018 – 02/2022	SaaS (elastic.io GmbH)	<ul style="list-style-type: none">• Program Management Establishing an internal organisational unit for the operation of a Software as a Service (SaaS) application<ul style="list-style-type: none">○ Definition of requirement profiles○ Creation and maintenance of an operations manual○ Definition of processes between the operating unit, the service desk and the development teams
08/2018 – 03/2021	SaaS (elastic.io GmbH)	<ul style="list-style-type: none">• Successful turnaround management<ul style="list-style-type: none">○ Program management of a major project for a large German telecommunications company○ Stakeholder management incl. definition of schedules.○ Defining and ensuring the defined functionality with the customer's project owners○ Coordination of the internal development teams and definition of goals for the individual development sprints.○ Creation and responsibility for the new overarching project plan.○ Continuous review of the set milestones for achievability.
01/2016 – 06/2018	Telecommunication	<ul style="list-style-type: none">• Project Management Upgrade of the monitoring system of a large German telecommunications provider<ul style="list-style-type: none">○ Definition of the project plans for the upgrade of the monitoring software of approx. 25,000 servers.○ Setting up a new monitoring cluster environment○ Coordination with stakeholders of the individual national companies on possible times for the changeover.○ Development of an upgrade plan with minimal interruption to the monitoring period.○ Development of various scripts for the automated upgrade of individual server systems.○ Communication with stakeholders.

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03/2014 –
05/2016

Telecommunication

- Project Management
Implementation of a monitoring system for a mobile payment system
 - Recording the objectives of the project owner.
 - Definition of the project plan.
 - Monitoring of the defined milestones.
 - Management of employees in development.
 - Management of employees in operations.

Further professional experience

From - to	company sector	Projects / Main tasks Role
Since 04/2023	IT Kombinat GmbH JCV UG Indignox GmbH	<ul style="list-style-type: none">• Managing director and shareholder of an investment company (JCV UG)• Authorised signatory of an IT consulting company (IT-Kombinat GmbH)• Definition and development of internal processes.• Managing Director of a subsidiary (Indignox GmbH) of IT Kombinat GmbH.• Acquisition of new customers and employees of IT Kombinat GmbH
08/2018 -03/2023	elastic.io GmbH	<ul style="list-style-type: none">• Management of a medium-sized Software as a Service provider• Establishment of a service desk• Establishment of an organisational unit for operations.• Establishment of a nearshoring organisation• Responsibility for sales and marketing• Project management for key accounts
01/2015 -12/2018	mVISE AG	<ul style="list-style-type: none">• Location Manager of a listed IT consulting company.• Responsible for the expansion of the Düsseldorf location from 15 to approx. 75 employees.• Responsible for the development of several business units with different specialisations.• Responsible for setting up a back office organisation for various locations.• Responsible for the introduction of engagement management for co-operation with external service providers.• Negotiation with leasing companies.• Project acquisition.

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07/2007 – 12/2014	7P Solutions & Consulting AG	<ul style="list-style-type: none">• Responsible for the development of a highly profitable unit focusing on infrastructure.• Development of Team Managers, as Unit Manager with overall responsibility for approx. 15 IT Consultants at the Ratingen location• Development of a highly profitable consulting unit.• Responsibility for staff development, sales and account management.• Acquisition of new customers
01/2000 – 06/2007	LogicaCGI, formerly Avinci AG	<ul style="list-style-type: none">• Partner in a medium-sized IT consulting company (Avinci AG)• Development of a team with 8 employees focussing on infrastructure.• Personnel responsibility.• Topic responsibility.• Acquisition of new customers.
01/1996 – 12/1999	IBM Global Services	<ul style="list-style-type: none">• Consultant specialising in infrastructure• Development of the infrastructure of a German telecommunications group• Replacement of analogue exchanges with digital exchanges